

**FCP Settlers Market, LLC**  
**2176 Wisconsin Ave., NW**  
**Washington, D.C. 20007**

August 20, 2014

**Reference: J.S.G. Corporation (JSG) at Settlers Market  
Williamsburg**

To Whom It May Concern:

JSG performed the sitework for the completion of Settlers Market in Williamsburg, Virginia. The project consisted of seven site plans with multiple start dates and completion dates. Several different general contractors were employed to complete the various tenant requirements. JSG was the constant throughout the project. Each of the sites was completed on time and coordinated with the general contractors and specific tenants.

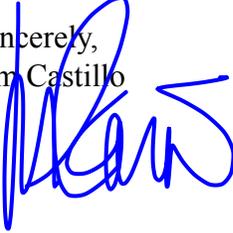
JSG coordinated with the site engineer to resolve conflicts from prior construction and poor soils, as well as the changing requirements of each tenant as the project went thru leasing and occupancy. JSG had the supervision, labor and equipment on the job when and where it was needed. When problems arose JSG offered advice, consulted with the engineer, and worked to resolve the problems efficiently to maintain the project schedule and meet project requirements.

JSG completed the erosion control, heavy earthmoving, drainage, and utilities as the project broke ground. Later they completed stone base, curb, and sidewalk. JSG finished the project by installing the BMP along with asphalt, pavement markings, and closeout project documentation. The JSG team delivered on the entire package allowing our development team time to work on the many demands from our tenants and regulators as we completed Settlers Market.

As the various site plans began to be occupied JSG implemented the traffic control and safety features needed to insure that our guests were protected from work zone hazards. JSG personnel were courteous and respectful of the public and employees as the various site plans were occupied in stages.

I welcome the opportunity to recommend JSG for site development and will use them in the future.

Sincerely,  
Jim Castillo



Senior Director of Development and Construction  
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