



# COMMONWEALTH of VIRGINIA

DEPARTMENT OF TRANSPORTATION  
HAMPTON ROADS DISTRICT  
1700 NORTH MAIN STREET  
SUFFOLK, VIRGINIA 23434

Charles A. Kilpatrick, P.E.  
Commissioner

**Reference: VDOT # (NFO) 0060-047-641, M501**

To Whom it May Concern:

On behalf of the Virginia Department of Transportation I recommend J.S.G. Corporation (JSG) for highway work. JSG completed grading, drainage, asphalt pavement, and signal work to add capacity to the exit ramp from route 199 onto route 60 in the Lightfoot area of James City County.

The work was of excellent quality resulting in a smooth ride for the traveling public. The work was completed ahead of schedule. At our initial preconstruction meeting, JSG stated they wanted to complete the project before Memorial Day. The project was completed and accepted on May 24, 2016. JSG followed through on their word and completed the project ahead of schedule.

Materials were utilized that met the specifications. Quality subcontractors were used on the project and coordinated to maintain the schedule. JSG did not rely on minimum tolerances. They did what was needed to insure the work was first rate, and met or exceeded specifications.

The work force was organized and executed the work in a safe and workmanlike manner. The Traffic Control plan was implemented and the work controlled to insure minimal disruption to the traveling public. JSG worked in conjunction with VDOT when implementing the plan resulting in a safe work zone and no work zone accidents.

When the project experienced changing conditions, JSG offered solutions. JSG made recommendations that were in accordance with the specifications, and once decided, they implemented the changes without delaying the project, thus ensuring the project was a success.

The Department wanted this project expedited. JSG Corporation planned and organized the work to exceed the Department's expectations. The project was staffed and equipped to ensure success. The actual completion date was 8 days ahead of the Department's expedited completion date. The traveling public got these improvements ahead of schedule, with little inconvenience, and quality that exceeded our expectations. We recommend JSG and hope to have them perform on future VDOT projects.

Sincerely,

A handwritten signature in blue ink that reads "Joseph M. Ludwig".

Joseph Ludwig, PE  
Area Construction Engineer-Peninsula